



FY2015 Sustainability Goal Progress



In 2009, Darden Restaurants set ambitious goals to reduce per restaurant energy and water usage by 15 percent by 2015. Now at the end of our goal period, we're pleased to report that Darden has achieved both goals!

Darden also set an aspirational goal to send zero waste to landfill over time, and to date we have made significant progress in achieving a 29% diversion rate, inclusive of recycling efforts, organic waste diversion and food donation through the Darden Harvest program.

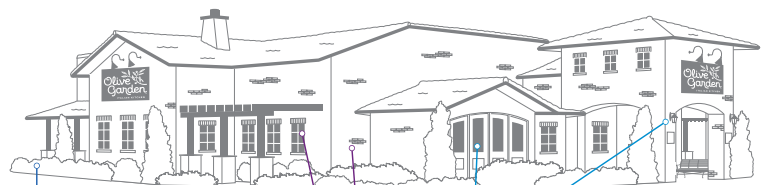
The achievement of these goals help to distinguish Darden as a sustainability leader in the food service industry and beyond. In addition to reducing our overall environmental footprint, Darden is also realizing financial benefits through the pursuit of these targets.

Goal Performance

<h3>Energy Efficiency</h3> <p>Goal: 15% Reduction per Restaurant by FY2015 Progress: 17% Reduction Status: Achieved</p>	<h3>Water Conservation</h3> <p>Goal: 15% Reduction per Restaurant by FY2015 Progress: 22.5% Reduction Status: Achieved</p>	<h3>Waste Reduction</h3> <p>Goal: Zero Waste to Landfill Over Time Progress: 29% Diversion Status: Improving</p>
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Key Accomplishments

- Successful implementation of sustainability projects with realized utility savings, including:
 - ▶ LED Lighting Systems
 - ▶ Solar Water Heaters
 - ▶ Irrigation Systems
 - ▶ Energy Management Systems
- Sustainable Restaurant Design Initiative, including LEED prototype.
- Improved recycling program, including organics recycling in MA, FL and CA.



Water Efficiency

- Water Efficient Landscaping
- Drip Irrigation System
- Hands-Free Faucets
- Low-Flow Sinks
- Low-Flow Flush Valves

Energy Savings

- Exterior Light Pollution Reduction
- Daylight Harvesting
- Interior Lighting - LED & CFL
- Lighting & HVAC Controls
- Reduced Heat Island Effect

Recyclables & Clean Air

- Use of Regional Materials (within 500mi)
- Recycled Content (building materials)
- Storage & Collection of Recyclables
- Low Emitting Materials
- No Smoking In/Around Restaurants



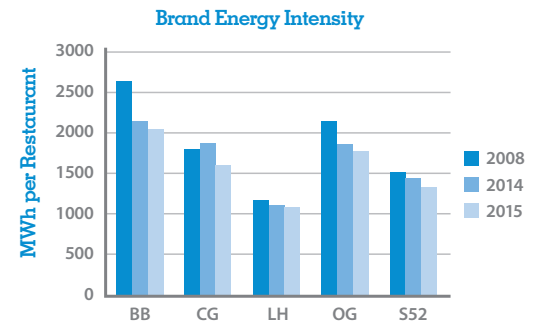
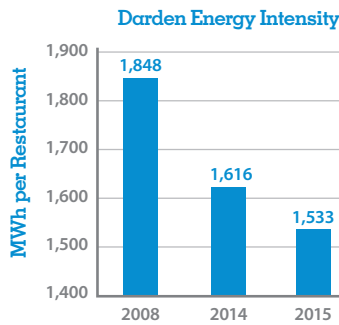
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Energy Goal Progress

Goal: 15% Reduction per Restaurant by FY2015

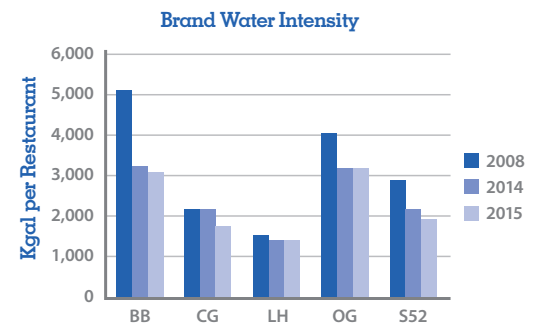
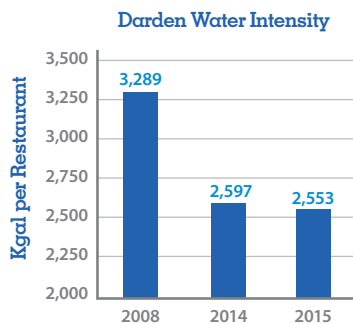
Result: 17% Reduction



Water Goal Progress

Goal: 15% Reduction per Restaurant by FY2015

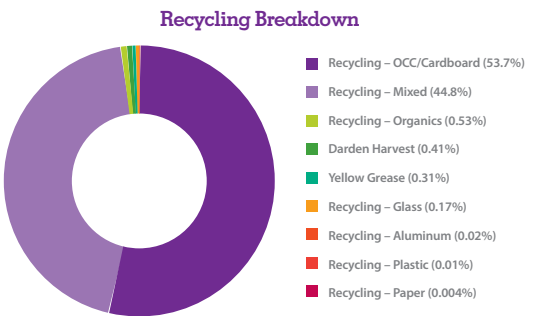
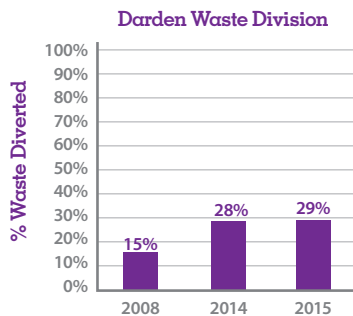
Result: 22.5% Reduction



Waste Goal Progress

Goal: Zero Waste to Landfill Over Time

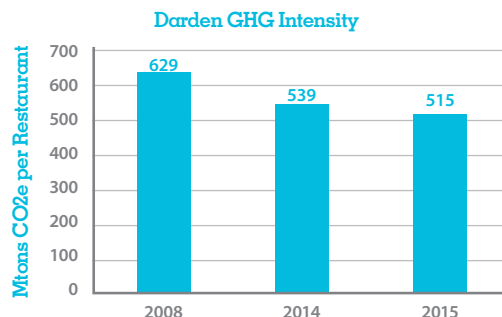
Result: 29% Diversion



Greenhouse Gas (GHG) Emissions Reduction

Goal: Reduce our GHG intensity through our energy efficiency efforts

Result: 18% Reduction



*Baseline year for goals is 2008 **Red Lobster data has been removed from these calculations